

# Unlocking the Impact of Digital Finance on the Digital Landscape of Businesses in Pakistan

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Digital finance has emerged as a transformative force for businesses in Pakistan, reshaping how businesses operate, innovate, and compete in the global marketplace. By integrating financial services with cutting-edge digital technologies, businesses are unlocking unprecedented opportunities, streamlining operations, and reaching international markets. The embracement of digital financial services and solutions enables innovation, inclusion, and growth for businesses in Pakistan. This paper presents a case study on how the digital finance revolution is reshaping the digital landscape of businesses in Pakistan. It explores digital financial services used by businesses in Pakistan. It examines the adoption of digital finance among businesses in Pakistan. It discusses the key effects, components, and impact areas and provides a framework for analyzing the impact in Pakistan. The results show that digital finance is playing a pivotal role in transforming the digital landscape of businesses by integrating advanced technologies into financial operations and creating opportunities for growth, innovation, and resilience. As businesses increasingly embrace digitalization, the role of digital finance is becoming more crucial in reshaping strategies, operations, and customer engagement. By enhancing accessibility, improving efficiency, and fostering innovation, digital finance enables businesses to stay competitive and adaptive in an increasingly dynamic environment. By focusing on the interplay between technology, operations, customer experience, and innovation, businesses are unlocking the full potential of digital finance to thrive in an ever-evolving digital landscape. The robust framework for assessing the impact of digital finance helps businesses, policymakers, and stakeholders strategically navigate the opportunities and challenges in the digital era.



#### 1. Introduction

Digital finance is a cornerstone of the modern digital business landscape. It redefines the business landscape, offering tools that enhance accessibility, improve efficiency, foster innovation, and drive growth (Ullah et al., 2023). By embracing digital financial solutions, businesses can stay competitive and adaptive in an increasingly dynamic environment. They can create value and navigate the complexities of a rapidly evolving digital economy (Ullah et al., 2025). Businesses that embrace digital finance unlock new growth opportunities and position themselves as leaders in the evolving global economy (Kumar et al., 2019; Manzoor et al., 2021).

Digital finance refers to financial services accessed and delivered through digital technologies, including banking, payments, lending, investments, insurance, and remittances. It involves i) Online Banking – Internet and mobile banking, ii) Digital Payments – Mobile wallets, online transfers, QR code payments, iii) Digital Lending & Credit – Online loan applications, and peer-to-peer (P2P) lending, iv) Digital insurance solutions, and v) Fintech Innovations (Rizvi et al, 2018, Kumar et al, 2019). Digital Finance transforms traditional financial services into a more accessible and efficient ecosystem (Chishti & Barberis, 2016). It enables individuals, businesses, and governments to access, manage, and transfer money more efficiently and securely.

Digital finance enhances accessibility, reduces costs, and improves financial inclusion, particularly for unbanked and underbanked populations. It enables efficient, secure, and accessible financial transactions (Jabeen et al., 2025). Digital financial services (DFS) in Pakistan have seen significant growth, contributing to financial inclusion and economic development. In Fiscal Year (FY) 2024, Mobile Banking transactions reached 1,122.8 million, amounting to PKR 46.3 trillion. Internet banking transactions reached 223.1 million, worth PKR 23.4 trillion. The number of POS machines increased to 125,593, facilitating 271.4 million transactions valued at PKR 1.4 trillion. E-commerce registered 39.9 million transactions totaling PKR 194.3 billion. In Pakistan, digital finance is also growing through platforms like Easypaisa, JazzCash, and Raast (State Bank of Pakistan's instant payment system)¹.Businesses are leveraging digital finance to enhance efficiency, expand market reach, and improve customer experience (Gillani et al., 2025).

Businesses are taking advantage of digital finance through digital payments and transactions, digital banking and cash flow management, digital lending and credit access, e-commerce and fintech integration, and global expansion and cross-border transactions (Ahmad et al., 2025). Digital finance has emerged as a transformative force for businesses in Pakistan, reshaping how businesses operate, innovate, and compete in the global marketplace (Latif, 2023; Tanvir, 2024). By integrating financial services with cutting-edge digital technologies, businesses are unlocking unprecedented opportunities, streamlining operations, and reaching international markets. The embracement of digital financial services and solutions enables innovation, inclusion, and growth for businesses in Pakistan (Shah et al., 2024; Ullah et al., 2025). Businesses

<sup>&</sup>lt;sup>1</sup> Payment Systems Annual Review by State Bank of Pakistan



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in Pakistan are increasingly adopting digital finance to streamline operations, enhance customer experience, and boost financial inclusion.

The rise of fintech solutions, mobile banking, and digital payment platforms drive a shift toward a cashless economy. Businesses use digital wallets such as Easypaisa, JazzCash, Nayapay, SadaPay, and bank apps. to accept online payment. Businesses manage transactions remotely through online banking such as HBL Konnect, UBL Digital, and Meezan Mobile Banking, and payment gateways such as 1Link, and Keenu. Small medium size enterprises (SMEs) get digital micro-loans from Fintech platforms such as Finja, and other microfinance institutions such as UBank and Mobilink bank (Jabeen et al., 2025). Pakistan has experienced a significant shift towards digital finance among businesses in recent years. As of the first quarter of Fiscal Year 2025 (July to September 2024), retail payments in Pakistan grew by 8% in volume to 1,951 million with a value of Rs. 136 trillion. Payments through digital channels witnessed a quarterly growth of 9% by both volume and value reaching 1,699 million amounting to Rs. 36 trillion.

Digital channels handled 87% of retail payments by volume. E-commerce as an integral component of Pakistan's digital payments, showed a 29% increase in online e-commerce payments. Of the 118 million online e-commerce payments during the quarter, 91% were conducted through digital wallets. Besides these, the number of Point-of-Sale (POS) terminals expanded to 132,224, enabling 83 million transactions worth Rs. 429 billion. Furthermore, the ATM network grew to 19,170 units, facilitating 243 million transactions worth Rs. 3.9 trillion. In extending financial services, over 693,178 branchless banking agents, processed 28 million bill payments/mobile top-ups and 75 million cash deposit and withdrawal transactions during the quarter. Retail merchants accepting digital payments witnessed a 16% growth, driven by branchless banking initiatives that enable payments through mobile wallets, OR codes, and other digital tools.<sup>2</sup> Despite the rapid adoption of digital finance in Pakistan, the impact of digital finance in transforming the digital landscape of businesses is still unexplored. While mobile banking, fintech solutions, and digital payment platforms have gained attraction, their real impact on business operations, financial inclusion, and economic growth remains unclear. This paper investigates how digital finance is transforming the digital landscape of businesses in Pakistan and how the adoption of digital finance has influenced the digital transformation of businesses in Pakistan.

The objectives of this paper are i) to explore the adoption of digital finance among businesses, ii) to examine the influence of digital finance on business digitalization, efficiency, and competitiveness in Pakistan, iii) to present a robust framework for assessing the impact of digital finance, iv) To examine the impact of digital finance on various facets of business operations in Pakistan, v) To analyze the role of digital finance in the Pakistani business landscape across impact dimensions, vi) To explore the challenges and mitigation strategies in Pakistan, vii) to explore outcomes and performance metrics. This study presents a case study on how the digital finance revolution is reshaping the digital landscape of businesses in Pakistan. It explores digital financial

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<sup>&</sup>lt;sup>2</sup> Payment Systems Annual Review by State Bank of Pakistan

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services used by businesses in Pakistan. It examines the adoption of digital finance among businesses in Pakistan. It discusses the key effects, components, and impact areas and provides a framework for analyzing the impact in Pakistan.

## 3. Research Methodology

This paper presents a comprehensive analysis of the adoption of digital finance among businesses and examines the impact of digital finance on business digitalization, efficiency, and competitiveness in Pakistan. It presents an exploratory case study, using a mixed-method approach consisting of qualitative and qualitative research methods. The information is gathered from both primary and secondary sources. The primary data is collected through a group panel discussion consisting of representatives of businesses in Pakistan. The secondary data is collected from archival materials such as different reports, documents, presentations, websites, and databases. This paper uses the World Bank Enterprise Survey 2022 to analyze the adoption of digital finance among businesses in Pakistan and different reports of Payment System Review by the State Bank of Pakistan to analyze digital financial services in Pakistan. Further, quantitative analysis techniques are used for the analysis of data and information gathered from secondary sources. The content analysis technique is used for the analysis of data and information gathered from primary sources.

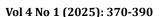
## 3.1 Digital Financial Services in Pakistan

Digital Financial Services (DFS) in Pakistan have rapidly evolved over the past decade, driven by technological advancements, increasing mobile phone penetration, and financial inclusion initiatives. DFS plays a crucial role in expanding access to banking, payments, and other financial services. Here's an overview of the trends in DFS in Pakistan.

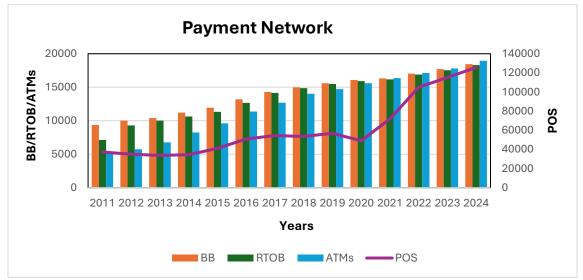
Payment Infrastructure refers to the systems, applications, technologies, and networks that facilitate the transfer of money among individuals, businesses, and governments. A robust payment infrastructure is essential for accelerated financial inclusion and economic development.

Figure 1 shows the advancements in payment infrastructure reflecting significant growth across various payment networks in Pakistan. All channels of payment networks including Automated Teller Machines (ATM), Real-Time Online Banking (RTOB), and Branchless Banking (BB) expanded in the years 2011 to 2024. The most noteworthy progress was shown by Point-of-Sales (POS), increasing from 37,232 to 125,593. Whereas BB, RTOB, and ATMs show a steady growth. The growing network not only increases access to financial services but also plays a crucial role in promoting financial inclusion.

Figure No 1: Payment Network

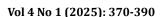




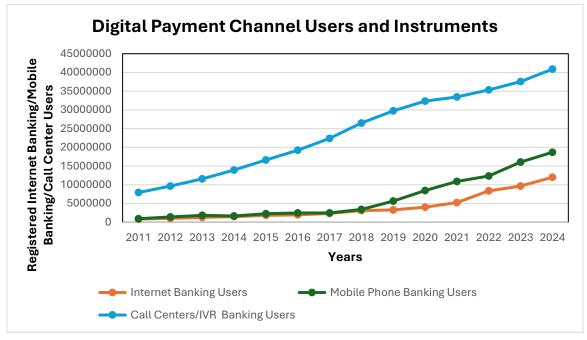


Digital payment channels mainly mobile banking, Internet banking, and call center/IVR banking are the cornerstones of the payment system landscape. Customers leverage the convenience, agility, and security of digital platforms for transferring funds, paying bills, making online payments, and paying for in-store purchases. Figure 2 shows users of digital payment channels which include registered Internet banking, mobile banking, and call center users. Users of Internet banking reached approximately 12 million, whereas users of mobile banking reached up to 18.6 million, and call center/IVR banking to 40 million users from the years 2011 to 2024, overall reflecting a shift toward digital financial services. The rise in the adoption of payments through digital channels is driven by the growing preference for cashless transactions, the ubiquity of smartphones, and increasing internet penetration.

Figure No 2: Digital Payment Channel Users and Instruments

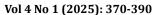






Retail payments cater to everyday consumer transactions, encompassing a wide array of payment systems such as mobile payments, card-based payments, e-commerce payments, and online banking transfers. These systems facilitate the smooth exchange of goods and services, enhancing the convenience and efficiency of day-to-day commerce. Figure 3 illustrates the trend of the overall volume and value of E-Banking from the year 2011 to 2024. Both volume and value show an increasing trend most prominently after 2020. Where the volume of E-banking increases substantially from 905.9 million to 245,866.4 million and the value increases by 65987.3 billion to 245866.4 billion from 2020 to 2024 respectively.

Figure No 3: E-Banking





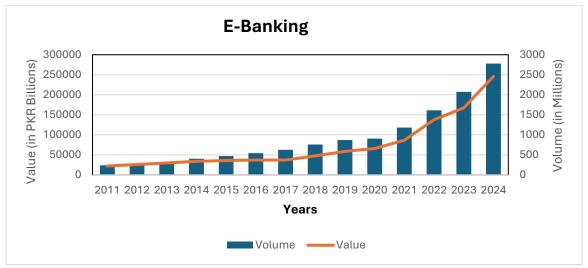


Figure 4 shows the overall volume and value of mobile phone banking depicting a substantial growth from 2021 to 2024. Where the volume grows from 193.4 million to 1122.8 million and the value grows from 4915.2 billion to 46344.3 billion. This growth emphasizes the shift of trend towards transactions based on mobile banking.

**Mobile Phone Banking** Value (in PKR Billions) Volime (in Millions) 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 Years ■ Volume Value

Figure No 4: Mobile Phone Banking

Figure 5 illustrates the growth of Internet Banking transactions value and volume from 2011 to 2024. A sharp increase can be seen from 2020 to 2024, where the value of transactions increases by 2952.7 billion to 23485.6 billion and volume increases by 56.6 million to 223.1 million. showing transfer of payment trends towards digital payments.

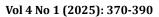




Figure No 5: Internet Banking

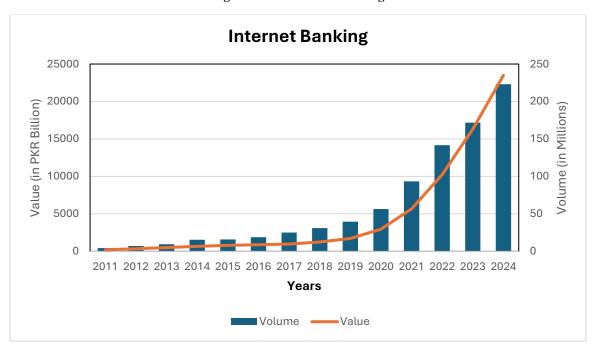


Figure 6 illustrates that Call Centers/IVR Banking transactions dropped considerably from 2011 to 2024, with the volume of transactions decreasing from 7.1 million to 0.3 million. On the other hand, the value of transactions remains relatively stationary.

Call Center/IVR Banking

12

10

(suning Byda ui) anjex

2

2

11

2

10

2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024

Value Volume

Figure No 6: Call Center/IVR Banking



Figure 7 shows the overall payment transactions by volume through RTOB, ATM, and POS in millions from 2011 to 2024. All three means faced noteworthy growth, where ATM remains at the top. POS and ATM transactions increased significantly from 2020 to 2024, while RTOB remains moderate with a decline in the year 2024 (192.4 million) as compared to 2022 (207.2 million).

Payment Transactions- By Volume

(\$\text{SUD} \text{ | 1000 | | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1

Figure No 7: Payment Transactions- By Volume

Figure 8 shows that payment transactions by value faced notable growth through all channels for the years 2011 to 2024. POS transactions showed a significant increase especially from 2020 to 2024 while transactions through RTOB increased from 20652 to 159314.1 billion PKR showing the most considerable growth. Transactions via ATM also increased from 1196.3 to 15017.9 billion but showed a lower rate of growth than others.

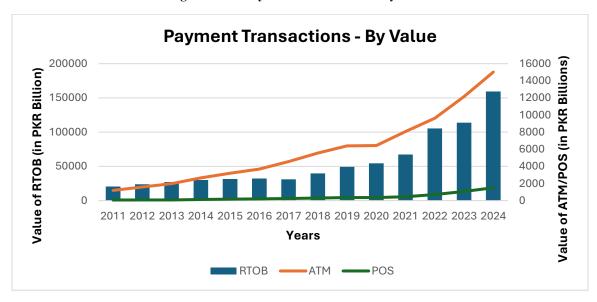


Figure No 8: Payment Transactions - By Value



#### 3.2 Adoption of Digital Finance in Pakistan

The World Bank's 2022 Enterprise Survey for Pakistan provides valuable insights into the business environment, including aspects related to digital finance adoption. According to this survey, 47 percent of firms received zero percent payments through e-payments, and 10 percent of firms received hundred percent payments through e-payments. Similarly, 60 percent of firms made zero percent payments through e-payments, and 9 percent of firms made 100 percent payments through e-payments.

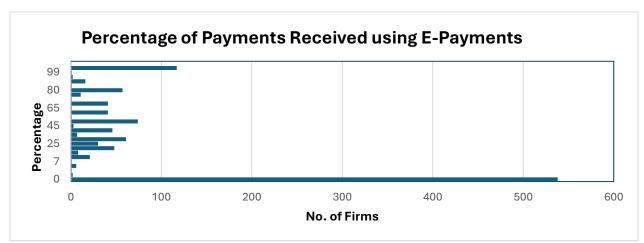
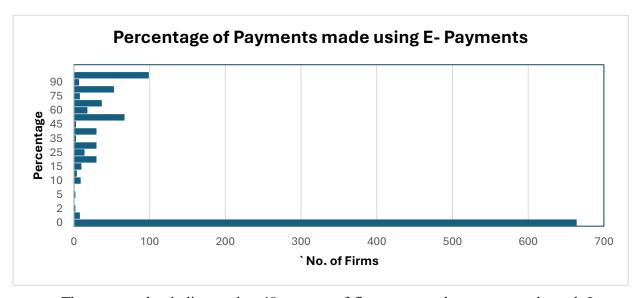
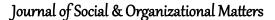


Figure No 9: Percentage of Payments received using E-payments





The survey also indicates that 48 percent of firms accepted e-payments through Internet and mobile banking, 20 percent through debit cards, 5 percent through credit cards, and 2 percent through mobile money, respectively. Whereas, 58 percent of firms made e-payments through







Internet and mobile banking, 5 percent through debit cards, 5 percent through credit cards, and 1 percent through mobile money, respectively.

Type of E-Payment Accepted

Other

Mobile money
E-money and e-wallet

Credit cards

Debit cards

Internet and mobile banking

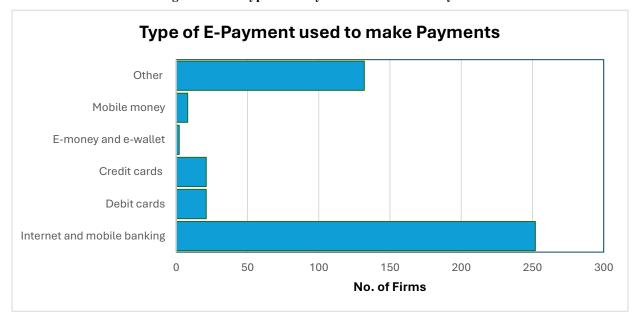
0 50 100 150 200 250 300 350

No. of Firms

Figure No 11: Type of E-Payment Accepted



Figure No 12: Type of E-Payment used to make Payments



#### 3.3 The Impact of Digital Finance on the Digital Landscape of Businesses in Pakistan

Digital finance has significantly impacted the digital landscape of businesses in Pakistan, bringing about transformative changes across various sectors. Here's a breakdown of its key effects:

#### 3.4 Enhanced Customer Experience

#### 3.4.1 24/7 Accessibility

Digital finance platforms operate around the clock, providing customers with convenient access to financial services anytime, anywhere in Pakistan. Small and medium-sized enterprises (SMEs), startups, and underserved communities in Pakistan can now access loans, payment solutions, and investment opportunities via mobile apps and online platforms

#### 3.4.2 Personalized Services

By leveraging data analytics, businesses in Pakistan are tailoring financial products and services to individual customer needs and preferences, enhancing customer satisfaction and loyalty.

#### 3.4.3 Seamless Integration

Digital finance seamlessly integrates with other digital platforms, creating a more unified and convenient customer experience in Pakistan. For instance, online shopping platforms often integrate with digital payment gateways, making transactions smoother and more efficient.

#### 3.5 Increased Efficiency and Productivity

#### 3.5.1 Automation

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Automating financial processes, such as payments and loan applications, streamlining operations, and reducing manual effort, freeing up valuable time and resources for businesses in Pakistan.

#### 3.5.2 Reduced Costs

Digital finance solutions often involve lower transaction costs compared to traditional methods, leading to significant cost savings for businesses in Pakistan.

#### 3.5.3 Improved Cash Flow Management

Real-time access to financial data enables businesses in Pakistan to better manage cash flow, make informed decisions, and reduce the risk of financial instability. AI-driven analytics allow businesses to optimize their financial management in Pakistan.

#### 3.6 Innovation and New Business Models

#### 3.6.1 Fintech Disruption

The rise of fintech companies in Pakistan has led to the development of innovative financial products and services, such as peer-to-peer lending, crowdfunding, and mobile payments. These innovations are disrupting traditional financial systems and creating new opportunities for businesses in Pakistan.

#### 3.6.2 New Revenue Streams

Digital finance platforms are creating new revenue streams for businesses through services like payment processing, lending platforms, and wealth management tools.

## 3.6.3 Data-Driven Insights

The wealth of data generated by digital finance platforms provides valuable insights into customer behavior, market trends, and business performance. This data is used by businesses in Pakistan to make informed business decisions and develop new strategies.

#### 3.7 Digital Finance and Digital Landscape of Businesses in Pakistan

Digital finance is transforming the business landscape in Pakistan by fostering financial inclusion, driving digital transformation, and enabling innovation. As businesses increasingly adopt digital financial solutions, the benefits extend across sectors, particularly for small and medium-sized enterprises (SMEs), e-commerce, and startups. Digital finance is revolutionizing the business landscape in the following ways:

#### 3.8 Enabling Financial Inclusion

Digital finance has widened access to financial services for businesses and individuals in Pakistan who were previously excluded from the formal financial system.

#### 3.8.1 Key Players

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Easypaisa, JazzCash, and UBL Omni provide mobile banking and payment services, particularly in rural and underserved areas.

## **3.8.2 Impact**

SMEs and micro-entrepreneurs can now access credit, savings, and payment facilities, reducing reliance on informal financial channels.

#### **3.8..3** Example

Mobile wallets enable women entrepreneurs in rural areas to participate in the economy without needing traditional banking.

#### 3.9 Accelerating E-Commerce Growth

The rise of digital payment systems has been pivotal in driving e-commerce in Pakistan.

## 3.9.1 Payment Gateways

Platforms like PayFast, Payoneer, and local integrations with Daraz and Foodpanda provide secure and convenient payment options.

#### **3.9.2 Impact**

Businesses can operate beyond physical borders, reaching customers nationwide and globally.

#### **3.9.3 Example**

Online marketplaces like Daraz leverage digital finance to facilitate cashless transactions, boosting customer trust in e-commerce.

#### 3.10 Empowering SMEs and Startups

Digital finance offers tailored solutions for SMEs and startups in Pakistan, addressing their unique financial needs.

#### 3.10.1 Access to Credit

Platforms like Karandaaz and Finja provide digital lending and credit scoring for SMEs.

#### **3.10.2 Impact**

Easier access to working capital allows businesses to scale operations and invest in growth.

#### **3.10.2** Example

Finja's salary advance, and invoice financing tools help businesses manage cash flow effectively.

#### 3.11 Driving Innovation and Digital Transformation

Digital finance is a catalyst for innovation, encouraging the adoption of new business models and technologies.

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## 3.11.1 Blockchain and Cryptocurrency

Although regulated, blockchain technology is being explored for transparency and efficiency in financial transactions.

## 3.11.2 Fintech Startups

Companies like SadaPay and Nayapay introduce digital-first banking solutions that enhance user experiences.

#### **3.11.3** Impact

Businesses integrate advanced technologies, improving efficiency and competitiveness.

## 3.12 Enhancing Operational Efficiency

Digital financial tools automate processes, reducing costs and human errors.

#### 3.12.1 Cloud-Based Solutions

Platforms like QuickBooks and Xero simplify accounting and payroll for businesses.

#### 3.12.2 Real-Time Payments

Initiatives like Raast (an instant payment system by the State Bank of Pakistan) enhance transaction speed and reliability.

## **3.12.2** Impact

Businesses save time and resources, by reallocating them to strategic initiatives.

#### 3.13 Expanding Access to Global Markets

Digital finance enables businesses in Pakistan to participate in global trade.

#### 3.13.1 Cross-Border Payments

Services like Payoneer and TransferWise facilitate international transactions for freelancers and exporters.

#### **3.13.2** Impact

Exporters and service providers can connect with international clients, fostering economic growth.

#### **3.13.3** Example

Pakistani freelancers use Payoneer to receive payments from global marketplaces like Upwork and Fiverr.

#### 3.14 Boosting Customer Trust and Experience

Secure and efficient digital financial solutions enhance customer confidence in businesses in Pakistan.



#### 3.14.1 Secure Transactions

Encryption technologies and fraud prevention measures ensure transaction safety.

#### 3.14.2 Personalized Services

AI-driven analytics offer insights into customer preferences, enabling tailored financial solutions.

## **3.14.3 Impact**

Businesses strengthen customer relationships and loyalty.

## 3.15 Framework for the Impact of Digital Finance on the Digital Landscape of Businesses in Pakistan

Digital finance is playing an increasingly significant role in shaping the business environment in Pakistan. The adoption of digital financial solutions has the potential to drive economic growth, enhance financial inclusion, and foster innovation in the country's digital economy. Below is a tailored framework to analyze its impact:

## 3.16 Core Components of Digital Finance in Pakistan

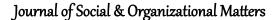
The building blocks of digital finance in Pakistan include:

Table No1: Building Blocks of Digital Finance

| Mobile Payment<br>Platforms                  | Easypaisa, JazzCash, and UBL Omni provide payment and wallet services.  |  |
|--|---|--|
| Digital Banking                              | Online banking apps and mobile banking platforms by major banks (e.g., HBL, Meezan Bank).                                 |  |
| Microfinance and<br>Lending Platforms        | Akhuwat, Karandaaz, and Finja focus on microloans and SME financing.  |  |
| Fintech (Financial<br>Technology) Ecosystem  | Startups offering innovative solutions, such as SadaPay and Nayapay.  |  |
| Blockchain and<br>Cryptocurrency             | Emerging interest, though subject to strict regulatory scrutiny.  |  |
| RegTech (Regulatory<br>Technology) Platforms | Platforms that help businesses comply with State Bank of Pakistan (SBP) regulations and Anti-Money Laundering (AML) laws. |  |

#### 3.17 Key Business Impact Areas

Digital finance influences various facets of business operations in Pakistan:





## Table No 2: Key Business Impact Areas

| Financial Inclusion                    | Digital wallets and branchless banking improve access to financial services for SMEs and rural businesses.  Initiatives like Raast (SBP's instant payment system) enhance payment accessibility |
|--|---|
| E-Commerce and Digital<br>Marketplaces | Payment gateways enable seamless transactions for platforms like Daraz, Foodpanda, and OLX.  Growth of social commerce through WhatsApp and Instagram, supported by digital payments.           |
| Operational Efficiency                 | Automation of financial processes, reducing operational overheads for SMEs.  Reduction of transaction costs through digital platforms.  |
| Market Expansion                       | Cross-border payment solutions empower exporters to access international markets.  Partnerships between fintechs and traditional banks enable scalable business models.                         |
| Customer Engagement                    | Real-time financial insights and mobile-first experiences enhance customer satisfaction.  |
| Innovation and Growth                  | Introduction of new business models such as subscription-based or pay-as-you-go models.  Adoption of decentralized systems for transparency and cost-efficiency                                 |

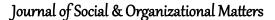
## 3.18 Impact Dimensions

The role of digital finance in the Pakistani business landscape manifests across several dimensions:

**Table No 3: Impact Dimensions** 

| Economic Impact      | Contribution to GDP growth through increased digital transactions.  Creation of new job opportunities in fintech and related industries.  Boost in exports by enabling efficient financial solutions for exporters.   |
|----------------------|---|
| Social Impact        | Bridging the financial literacy gap through accessible tools.  o Bridging the urban-rural divide with digital financial tools.  Reducing inequality by empowering SMEs and marginalized communities.  o Empowerment of women entrepreneurs through microfinance and mobile wallets. |
| Technological Impact | Encouraging the development of tech-driven businesses and startups.  Growing adoption of AI and blockchain in financial services.   |
| Environmental Impact | Encouragement of sustainable practices via green financing options. Reduced carbon footprint with paperless, digital processes.   |
| Regulatory Impact    | Strengthening compliance with SBP's digital banking framework and cybersecurity guidelines.   |

## 3.19 Strategic Enablers in Pakistan





To maximize the impact of digital finance, Pakistan needs strong enablers:

#### **Table No 3: Strategic Enablers**

| Government Support             | ort Policies like the National Financial Inclusion Strategy (NFIS) to promote digit |  |  |
|--------------------------------|---|--|--|
| and Regulation                 | finance adoption.   |  |  |
|                                | SBP's promotion of Raast and the Payment Systems Act.                               |  |  |
| Infrastructure                 | Expanding broadband and 4G/5G networks to increase internet penetration.            |  |  |
| Development                    | Investing in cybersecurity and fraud prevention systems.                            |  |  |
|                                |   |  |  |
| Public-Private                 | Collaboration between fintech companies, banks, and government entities for         |  |  |
| Partnerships                   | innovative solutions.   |  |  |
|                                |   |  |  |
| <b>Education and Financial</b> | Nationwide campaigns to improve digital and financial literacy among SMEs and       |  |  |
| Literacy                       | individuals.  |  |  |

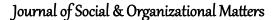
## 3.20 Challenges and Mitigation Strategies in Pakistan

**Table No 4: Challenges and Mitigation Strategies** 

| Challenges                     | Mitigation Strategies  |
|--------------------------------|--|
| Low Financial Literacy         | Initiate financial literacy programs, particularly for SMEs and women.                 |
| Limited Digital Infrastructure | Invest in rural internet connectivity and mobile networks.                             |
| Cybersecurity Concerns         | Strengthen cybersecurity frameworks and enforce strict data protection laws.           |
| Regulatory Barriers            | Simplify licensing processes for fintech startups and ensure regulatory clarity.       |
| Trust Deficit                  | Build consumer trust through secure, user-friendly platforms and transparent policies. |

## 3.21 Outcomes and Performance Metrics

The success of digital finance in transforming the business landscape can be measured by:





#### **Table No 5: Outcomes and Performance Metrics**

| Outcomes                      | Performance Metrics   |
|-------------------------------|---|
| Macro Level                   |   |
| Increased Financial Inclusion | Growth in the number of digital wallet users and SME loan approvals.      |
| E-Commerce Growth             | Rising digital transaction volumes in online marketplaces.                |
| Economic Impact               | Contribution of digital finance to GDP and job creation.                  |
| Technology Adoption           | Proliferation of fintech solutions and blockchain-based systems.          |
| Micro Level                   |   |
| <b>Economic Indicators</b>    | Growth in revenue, reduction in costs, and increased profitability        |
| <b>Customer Metrics</b>       | Higher customer satisfaction and retention rates due to enhanced services |
| Market Expansion              | Access to new markets and demographics                                    |
| Innovation Rates              | Adoption of new technologies and creation of unique business models       |

## **5 Conclusion and Policy Recommendations**

Overall, digital finance has played a transformative role in shaping the digital landscape of businesses in Pakistan. By embracing these technologies and adapting to the changing financial landscape, businesses can enhance their operations, improve customer experiences, and drive innovation in the years to come. A robust framework for assessing the impact of digital finance helps businesses, policymakers, and stakeholders strategically navigate the opportunities and challenges in the digital era. By focusing on the interplay between technology, operations, customer experience, and innovation, businesses can unlock the full potential of digital finance to thrive in an ever-evolving digital landscape.

Digital finance is a game-changer for businesses in Pakistan, enabling financial inclusion, improving transaction efficiency, and fostering economic growth. However, to maximize its potential, strong policy interventions are needed to address regulatory, technological, and infrastructure challenges. Key policy recommendations to enhance digital finance's impact on the business ecosystem are i) expand and enhance SBP's Raast payment system, ii) develop a national

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digital payment adoption strategy, iii) establish a regulatory sandbox for fintech startups, iv) support Neobanks and digital-only financial institutions, v) facilitate the entry of global payment gateways, vi) reduce transaction costs for international remittances, vii) expand digital lending & microfinance for SMEs, viii) develop digital finance solutions for women entrepreneurs, ix) implement stronger data protection laws for digital finance, x) combat digital fraud & money laundering, xi) tax incentives for businesses using digital payments, xii) foster public-private partnerships in digital finance. By implementing these policy recommendations, Pakistan can unlock the full potential of digital finance, enabling businesses to grow, improving financial inclusion, and strengthening the economy. A coordinated approach between the government, regulators, and the fintech sector is key to building a robust digital financial ecosystem.

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